

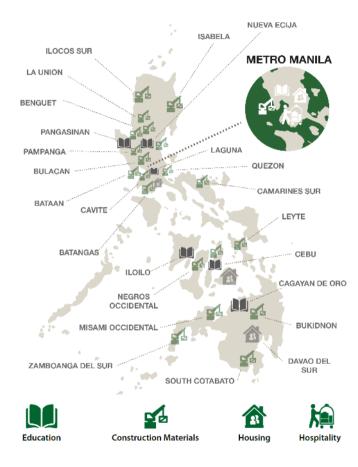


PHINMA Corporation

CY2021 Earnings Call

29 April 2022 | 4:30 PM

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The pandemic has caused us to double down on our mission, to build a better normal so that all may have access to the essentials of a dignified life.



^{*} Ownership as of 31 March 2022



^{**} PHN owns 24% of Coral Way City Hotel Corporation (CWCHC). CWCHC owns Microtel Mall of Asia and Krypton Esplanade Hotel Corporation, owner of TRYP Mall of Asia. PHN also owns 36.23% of PHINMA Hospitality Inc., the PHINMA Group's hospitality arm, through Asian Plaza, Inc.

Making lives better by educating underserved youth



LARGE TARGET MARKET

Socioeconomic classes C (lower C), D, and E 90% of PH population

UNIQUE ACADEMIC MODEL

Accessible

Non-selective and affordable

Focus on Employability

Takes into account the challenges of low-income families

Short Payback Period

Avg. of 7-12 months (better than the gold standard in Southeast Asia of 18-36 mos.)

HIGH OUALITY

73%

Avg. 2021 board passing rate (80% in prior years)

112

Board topnotchers from 2004 to 2021

71%

Avg. 2021 employability rate (5-year avg. as of 2019: 82%)

STRONG TRACK RECORD



2021 Key Milestones

Union College of Laguna Acquired in 2021 95,503 students Enrolled for S.Y. 2021-22 (33% YoY growth) 18% 17-year CAGR of enrollment





2022 OUTLOOK & STRATEGY

Expansion of Newer Schools

 Expecting accelerated growth as newer schools are in higherdensity areas

Acquisitions

- Large market
- Focus on Metro Manila & Laguna
- Establish similar networks

Regional Expansion

 Southeast Asian markets with similar a demographic

Expansion of Older Schools

Increase market share



Making lives better by boosting construction and infrastructure development







Galvanized iron roofing and steel building products



Cement (Type I & Type IP)



Solar rooftop generation solutions

THE CMG ADVANTAGE



High product quality and **service** standards



Large and diversified distribution network with access via sea and land



Philcement's strong partnerships with suppliers and shipping partners



Operational excellence with best-in-class technology and automated facilities



Highly experienced and competent people

2021 Key Milestones

CMG was operating near capacity

Initiatives to sustain bottom line amid cost pressures

- Cost rationalization and productivity improvement
- Local production of cement
- Long-term partnerships

Phinma Solar seized potential of residential segment



Making lives better by boosting construction and infrastructure development

2022 OUTLOOK & STRATEGY



Enhance Efficiency

Network optimization
Operational efficiency
optimization

Further leverage synergies



Maximize Capacity

Unmatched unloading capabilities

Optimized use of capacity

Equipment upgrades



Develop Growth Markets

PHINMA Solar residential projects

Light metal frames and insulated panels

Making lives better by creating sustainable communities



>25

Communities built

16,264

Cumulative no. of units sold

ONGOING PROJECTS

Arezzo Place, Davao Metrotowne

UniPlace @ SWU

Maayo San Jose

Village

Maayo Tugbok

2022 OUTLOOK & STRATEGY

Launch of horizontal projects in emerging cities





PHINMA Maayo San Jose

PHINMA Maayo Tuqbok

2021 Key Milestones

Sold Out



Arezzo Place, Pasig



Hacienda Balai, QC



Launched

Metrotowne, Las Piñas

Evaluating entry into mixed-use developments
Improving sustainability efforts through
initiatives like green architecture and EDGE
certification



Making lives better by providing safe and comfortable stays

14
Microtel by
Wyndham hotels





TRYP by Wyndham hotel





2021 Key Milestones

Ensured that **health & safety protocols** were strictly implemented

Grew occupancy and sustained **positive cash generation from operations** throughout the pandemic through quarantine bookings

2022 OUTLOOK & STRATEGY

Seeing signs of tourism recovery

Expecting to benefit from 'revenge travel' & 'revenge spending' May approach pre-pandemic performance by 4Q23

Evaluating **expansion projects** in areas with historically stronger performance and growing demand potential

Exploring **expansion synergies** into **new product lines** with other PHINMA companies

Consolidated Revenue

CONSOLIDATED

30%

12%

YoY growth

3-year* CAGR

EDUCATION

76%

8%

YoY growth

3-year* CAGR

CONSTRUCTION MATERIALS

20%

14%

YoY growth

3-year* CAGR



■ Construction Materials ■ Education ■ Others

Consolidated Net Income

CONSOLIDATED

62%

69%

3-year* CAGR conso. NI

3-year* CAGR NI attr. to parent

EDUCATION

P 563.3 M 35%

net income attr. to PHN 3-year* CAGR

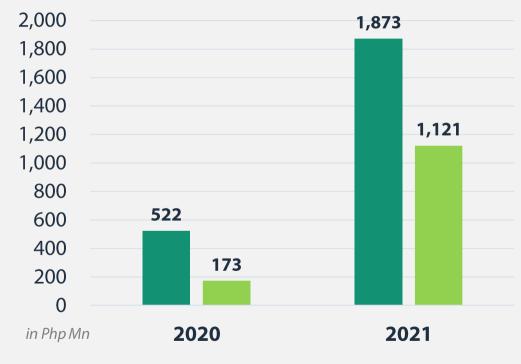
CONSTRUCTION MATERIALS

P 613.8 M 2

27%

net income attr. to PHN

3-year* CAGR



■ Consolidated Net Income - Total ■ Attributable to Parent

Consolidated Net Income

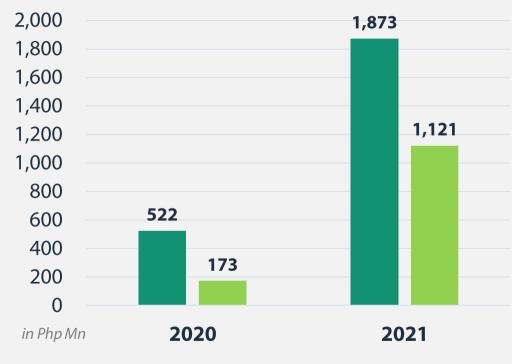
EPS

P 4.12 70.6% 2021 3-year* CAGR

SHARE PRICE

P 10.00 P 20.15 2020 year-end 2021 year-end

020 year-end 2021 year-en share price share price



■ Consolidated Net Income - Total ■ Attributable to Parent

Consolidated Financial Position

GROWTH

23%

14%

YoY growth in Assets

YoY growth in Equity attr. to Parent

CAPEX

P 5.9 Bn

From 2018 to 2021

PER SHARE

P 27.46

P 20.15

2021 BVPS

2021 year-end share price

	2020	2021
Total Assets	24.5	30.1
Cash and short-term investments	5.0	5.0
Current Assets	10.3	12.3
Total Liabilities	15.9	20.1
Total Equity	8.6	9.9
Total Equity attr. to Parent	6.6	7.5
Current Ratio	1.53	1.71
Debt Equity Ratio	1.86	2.03
Free Cash Flow	1.48	0.07

in Php Bn

PHINMA is well-positioned for growth and continues to invest in the growth of its various businesses

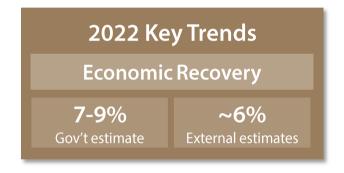
Infrastructure Development

P 2.64 Tn

Est. 2022 government construction budget (vs. P 2.47 in 2021)

5.9%

Est. 2022 infrastructure spending as a % of GDP (vs. 5.6% in 2021)



Revenge Spending

7.5%

YoY growth in household consumption in 4Q21 21.9%

YoY growth in spending on restaurants & hotels in 4Q21

Learning Crisis

33%

Tertiary education participation rate as of 2019

5.9-6.5 out of 12 yrs.

Learning-adjusted years of schooling of Filipinos as of 2021

For further information:



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PSE: PHN

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